



THE ROCKEFELLER UNIVERSITY

1230 YORK AVENUE · NEW YORK, NEW YORK 10021

THE PRESIDENT

September 21, 1978

Memorandum

TO: Mr. Ray F. Carmichael

FROM: Dr. Joshua Lederberg

Thank you for the information on Dr. Hubbard. I met him recently at a committee meeting of the IOM and I was interested to hear how many ways he had views on the intersection of academic and industrial responsibilities that coincided with my own. Now that I see his background I should hardly be surprised.

I will doubtless have other opportunities to pursue that dialogue; but it might help me to be informed about the Upjohn Company's general position with respect to support of academic institutions. And of course if we have had any other dealing with the company or with other major figures in the organization I should know that too.

cc: RWN